



AI-GENERATED EDITORIAL ILLUSTRATION

THE APP WAS DELIVERED. **THE FALLOUT LASTED YEARS.**

A C\$59.5M estimate.
Years of public scrutiny.



C\$59.5M

ESTIMATED COST OF ARRIVECAN

THE EXACT COST
COULD NOT
BE VERIFIED.

The Auditor General could not establish the precise total from the financial records.

The estimate published in the Auditor General's February 2024 audit.

[Auditor General of Canada / February 2024 >](#)



ACCOUNTABILITY WAS ON **THE LINE.**

CANADA'S AUDITOR GENERAL:

"The lack of information to support ArriveCAN spending and decisions has compromised accountability."

12 February 2024.

The explanation was now owed to the public.

[Auditor General of Canada / February 2024 >](#)

224

DAYS FOR **ANSWERS.**

Average response time for ArriveCAN-related access-to-information requests in 2024-25.

Factors included request complexity, competing disclosure work and a server outage.

[Information Commissioner / 2026 OIC 46 >](#)

7 YEARS

SHUT OUT OF

FEDERAL WORK.

GC Strategies was declared ineligible for new Canadian federal contracts and real-property agreements.

A separate supplier-conduct determination.
June 2025 to June 2032.

[PSPC / Supplier determination / June 2025 >](#)

[PSPC / Current ineligible supplier register >](#)



THE QUESTIONS BECAME **MORE WORK.**

The Information Commissioner found that parliamentary responses took priority and delayed some record retrievals.

Experts pulled into responses.
Decisions examined in public.
Confidence harder to defend.

The management and reputation exposure.

[Information Commissioner / 2026 OIC 46 >](#)



THE CALMER VERSION

STARTS EARLIER.

Imagine the questions arriving
and knowing the answers are ready.

- Why this supplier.
- What supported the price.
- What was delivered.

Clarity before commitment. Confidence under scrutiny.



BE READY BEFORE IT'S PUBLIC.

Earlier evidence checks could have exposed gaps and reduced the scramble to explain decisions later.

Traceli is built around that peace of mind: a decision you can explain, with the evidence ready.

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